

**RECORD OF THE PROCEEDINGS
SKAGIT COUNTY BOARD OF COMMISSIONERS
TUESDAY, OCTOBER 18, 2005**

- *T 8:30 a.m. – 9:00 a.m. Public Works – Chal Martin, Director
1. Operations Division Manager/Road District Maintenance Supervisors
- *T 9:00 a.m. – 10:00 a.m. Work Session – Continuation - Discussion Regarding Terms and Conditions of the System/Operator Agreement with Cimarron Transfer and Recycling Company for a MSW Composting and Recycling Facility
- *T 10:00 a.m. – 11:00 a.m. Presentation – Tim Kiehl, Regarding Review of EMS Management Plan
- 11:00 a.m. – 1:00 p.m. I-5 Second Street Bridge Replacement – Bridge Opening and Ribbon Cutting
- 1:00 p.m. – 3:00 p.m. Executive Session – Personnel, Litigation and Land Acquisition

The Skagit County Commissioners met in regular session on Tuesday, October 18, 2005, with Commissioners Don Munks, Kenneth A. Dahlstedt and Ted W. Anderson present.

PUBLIC WORKS – CHAL MARTIN, DIRECTOR

1. Operations Division Manager/ Road District Maintenance Supervisors.

Cliff Butler, Road Operations Manager, introduced several Road District Maintenance Supervisors. Each of them gave a brief update on the work that has been done in their respective areas during the last several months.

WORK SESSION – CONTINUATION – DISCUSSION REGARDING TERMS AND CONDITIONS OF THE SYSTEM/OPERATOR AGREEMENT WITH CIMARRON TRANSFER AND RECYCLING COMPANY FOR A MSW COMPOSTING AND RECYCLING FACILITY.

K. Carl Long, an attorney representing Cimarron Transfer and Recycling Company, gave a presentation regarding a site designation contract in connection with the composting and recycling facility proposed by Cimarron.

Following a lengthy discussion, Commissioner Anderson motioned to approve the requirement of a bond in the amount of \$2 million, imposing a \$24 per-ton system fee on all waste, non-directed out-of-County waste, and an insurance umbrella of \$5 million. Commissioner Munks seconded the motion.

Commissioner Dahlstedt spoke of his concerns regarding garbage being brought in from other counties without being inspected.

County Administrator Gary Rowe indicated that the contract defines what is and isn't acceptable waste. The contract doesn't allow all waste to be brought in to the County, but does require Cimarron to retain ownership of the unwanted waste and deal with it in another way.

Commissioner Dahlstedt voted against the motion. The motion was carried.

PRESENTATION – TIM KIEHL, REGARDING REVIEW OF EMS MANAGEMENT PLAN.

Timothy R. Kiehl, a consultant with TRKLLC, stated that the "Moss-Adams LLP's Final Management Plan" and the "ESCI's ALS Resource Analysis" for Skagit County have both served their client well. The creation of the Skagit County EMS Commission was a sound decision; it only needed to be altered in two ways. Once these alterations are completed, the commission will be free to become the all important

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forum in which the various EMS interests in the County develop policies and coordinate their activities. This would include tracking demographic changes and making resource adjustments where needed.

Mr. Kiehl said he advises that the major recommendations of his review be implemented in the order in which they are presented. The completion of the first will augment the implementation of the next. The recommendations are:

- 1) Solve present crisis of confidence/management problem.
- 2) Reorganize the commission's executive board with an emphasis on having more elected official representation, while leaving the general membership as is.
- 3) While providing what support is needed, legally separate the Central Valley (Medic 1) EMS operation from the commission. It would become a distinct entity unto itself. Set it up as a not-for-profit corporation, putting it on equal footing (contractually) with the other two EMS providers in the County.
- 4) For the immediate future, defined as approximately two years, resolve to operate under the commission's existing funding formula. The Moss-Adams and commission formulas have been taken over by events. When utilizing the existing formula from 2005, consider indexing it to inflation and/or any other operational changes that the providers may have instituted that may affect their costs.
- 5) The newly constituted commission should then turn its attention towards the larger issue of how, if at all, to integrate EMS operations from interested fire departments into the greater system. This includes fire based patient transport.
- 6) Fire department integrations into the EMS system (should they occur) must be accompanied by a coordinated reciprocal action by the Medic 1 operation. Therefore, it is everyone's best interests to hold fast until a proper plan is in place, receiving a broad mandate from the commission and the Skagit County Commissioners before proceedings.
- 7) Have the executive board appoint a planning committee to blueprint at least three different EMS system organizational designs, laying their deployment schemes and costs side by side. The three models should be "Modified Status Quo," "Fire Based, Dual Based, Dual Role/Cross Trained" and a hybrid of the two that are sketched out in the report. The hybrid model represents an opportunity to better integrate the fire departments of Skagit County into the EMS system without displacing other providers and causing conflict as a result.

Mr. Kiehl also recommended that the Skagit County Commissioners and mayors serve in a more direct role on a restructured EMS Commission's nine-member executive board. He recommended having seats on the board for one County Commissioner, one mayor from the four large cities and one mayor from the four small towns. The new Central Valley board would report to the County Commissioners. Some of the same people who serve on the current EMS Commission could serve on the Central Valley board, just as Anacortes and Aero Skagit have members who sit on the EMS Commission.

Commissioner Anderson indicated his reluctance to put the County Commissioners or mayors on the EMS Commission's executive board. He said elected officials tend to get more involved in issues of resource allocation than public safety. Commissioner Anderson said he has more faith in the professionals the sit on the commission as they are people that are experts on life and death.

Mr. Kiehl indicated that the elected officials might be better utilized on a temporary board that would examine the way ambulances are run in the Central Valley. That board would consider whether to keep the current stand alone ambulance system, convert to a fire-based system like the one in Anacortes, or find some other middle ground.

The Commissioners thanked Mr. Kiehl and said they appreciated his study. They also thanked everyone present and noted that this offers a chance to provide an open and public process.

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MISCELLANEOUS.

1. Vouchers audited and certified by the auditing officer as required by R.C.W. 42.24.080, and those expense reimbursement claims certified as required by R.C.W. 42.24.090, have been recorded on a listing, which has been made available to the Board.

As of this date, October 18, 2005, the Board by majority vote, did approve for payment those vouchers included in the above-mentioned list and further described as follows:

Purchase Card Electronic Payment to JP MORGAN CHASE from Clearing Fund 696 in the total dollar amount of \$41,484.62 (Transmittal No. C-135-05).

ADJOURNMENT.

Commissioner Dahlstedt made a motion to adjourn the proceedings. Commissioner Anderson seconded the motion, which passed unanimously.

**BOARD OF COMMISSIONERS
SKAGIT COUNTY, WASHINGTON**

Don Munks, Chairman

Kenneth A. Dahlstedt, Commissioner

Ted W. Anderson, Commissioner

ATTEST:

JoAnne Giesbrecht, Clerk of the Board
Skagit County Board of Commissioners